Addendum #1

10/8/24

Request for Qualifications for CMAR Contractor Services 2024 Mitchell WTP Residuals and Emerging Contaminants CMAR Project City of Greensboro, NC

Contractors submitting proposals for the above named project are hereby notified that this Addendum shall be attached to and made a part of the Procurement Documents. The following items add to, modify, and clarify the Request for Qualifications and Procurement Documents and shall have full force and effect of the original Procurement Documents. Qualifications shall conform to those items and the changes, if any, of these items shall be included in the SOQ.

1. The following language shall replace the language in Section 2.2, Project Cost and Funding, in the RFQ:

The estimated construction cost for this project is in the range of \$170 million. The Owner has sufficient funding available for this project.

- 2. The following project documents are available upon request:
 - a. Conformed Drawings for the CDM Smith Residuals project (Volume 1 and Volume 2)
 - b. Draft Preliminary Engineering Report (PER) for the HDR Engineering ATEC project Please email Monica Jarrett at monica.jarrett@greensboro-nc.gov to request a copy of the information.
- 3. The following language is to clarify on the question asked at the Pre-proposal meeting on October 2, 2024 related to the Phase 2 goal on the CMAR and 1st tier subcontractors:

 It is required that for all subcontracting opportunities where there is availability of M/WBE vendors to do the work that the CMAR and/or 1st tier subcontractor will reach out to and perform good faith efforts through the bidding process.
- 4. All Addendums must be acknowledged on the Addendum Acknowledgement Form, which needs to be included in the proposal. The Addendum Acknowledgement Form does not count against the SOQ page count.
- 5. Reminders:
 - Questions due by 12 pm on October 15, 2024
 - Proposals due by 12 pm on October 23, 2024

Attachments:

- Addendum Acknowledgement Form
- Sign-in Sheets from the Pre-Proposal Meeting held on October 2, 2024
- Presentation material from the Pre-Proposal Meeting held on October 2, 2024

Monica Jarrett
City of Greensboro
Water Resources Division
336-373-7792
Monica.Jarrett@greensboro-nc.gov

ADDENDUM ACKNOWLEDGEMENT FORM

All Addendums must be acknowledged on this Addendum Acknowledge Form

Acknowledgmer	nt of Addendum(s):		
	Number	Date	Initialed
		-	<u> </u>

	3		October 2, 2024
Name	Company	Email	Phone
Ceorge Basper2	HASKELL	GENRGE. BROBER &	1126-066-604
Brock Wortman	Hasken	BROCK, WORTHUN & HASKELL COM	919, 801. 4434
BRAD BROWN	Haskell	BRAD. BROWN @ HASKELL COM	5h58-6H2-h517
Julie Bosth	Brown And Morrison	Julia. bookn & brownsand	\(\frac{1}{2}\)
Carmen Aprenyo	Restored HVACS Electrical LUC	c.arrayo Calbustemsrestored.com office Callsystemsrestored.com	m 336-929-1371 cell# 336-441-8550060
Vicole Pennings	Xy/en	Nicola. Pemingen R zylu-a	
Brandon Pangrazis	xx/62	Brandon, pungruso @ XYlem.com	2629-819-ACL
DANS RAMINEZ	BBF0stor Consulting	BBF05forConsulting drabbfosterconsulting.com	\$34.210.9230

Name	Company	Email	Phone Cuoser 2, 2024
ADAM THOMPSON	ULIMAN SCHUTTE	athompson Qullimanschutte.com	540-521-5276
Red Barban	COM Smith	bar ton rocknismith.com	
Mile Pouliss	COM SMH	to pouliosmd Ocolmsmith.com	mo
BellandraFoster	BBFOSTER CONSULTING	bbf@ bbfosterconsulting.	(536)
JOHN MCNEILL	INFRAMARK	john. maneill @ inframask.com	919-661-5556
Swt Tenell	907	Scott, jewell @graensbaro- nc. con 776-373-7906	con 476-373-7906
ANGEN FARCE	JEFEL GOVEN	BEELD CONSULTING CONSULTING. Com	334-154-1322
JAY GUFFEY	609	jay. guttey egnensboro-	336-373-7779

			October 2, 2024
Name	Company	Email	Phone
HSSICA Shulte	Ulliman Schutte	jshultzavilman schutte um	habh 885-045
MICHAEL HAYUS	ULLIMPN SCHUTTE CONSTRUCTION	Mhayes @ UllMANSCHUTÉLOO	8 661- 624-019







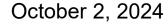
Mitchell WTP Residuals and Emerging Contaminants CMAR

Presentation Prepared for the Pre-Proposal Meeting











- 1 Welcome / Introduction
- 2 Schedule
- 3 Scope of Work
- 4 M/WBE Program, Participation, Opportunities and RFQ Requirements
- Additional Items

 Questions and Comments

Introductions – Key Staff and Subs

City of Greensboro

- Monica Jarrett
- Danny Briggs
- Jay Guffey
- Kristine Williams
- Scott Jewell
- Mitchell WTP Staff
- Gwen Carter
- Marjorie Manzanares

CDM Smith Team

- Michael Poulios, CDM Smith, PM
- Reed Barton, CDM Smith
- Dawayne Crite, CriTek (Force Main)
- CES (Outdoor Lighting)
- Davis Martin Powell (Fencing)
- Arcadis (Miscellaneous)

HDR Team

- Katie Walker, HDR, PM
- CriTek (Chemical Systems)
- CES Group Engineers (Surveying)
- Falcon Engineering (Geotechnical)
- SAMR (Sustainability)
- Davis Martin Powell (Fencing)

Anticipated Schedule

- Issue RFQ September 17, 2024
- Pre-proposal meeting October 2, 2024 at 10 am
- Deadline for Questions October 15, 2024 by 12 pm
- Submit SOQ October 23, 2024 by 12 pm
- Optional Interviews November 14, 2024
- SOQ evaluation and selection November 14, 2024
- Council Approval January 2025
- Contract Award February 2025
- PFAS Compliance Deadline (Emerging Contaminants) 2029

Schedule is dependent on regulatory requirements and deadlines

General Scope of Work

- CMAR to manage multiple design components with different deadlines and drivers
- Phased Project Approach
 - Phase 1 Preconstruction Phase Services
 - Scheduling, estimating, and development of a proposed GMP for project construction
 - Phase 2 Construction Phase Services
 - Lead the procurement and contract efforts with subcontractors
 - Assume responsibility and risk of construction delivery within specified cost and schedule items
 - Project may have multiple construction GMPs or work packages (i.e., multiple opportunities to bid on construction packages)

General Scope of Work

- Conventional Treatment and Residuals Improvements (CDM Smith)
- Advanced Treatment of Emerging Contaminants (HDR)
- Project Goals:
 - Upgrade existing conventional treatment systems
 - Improve backwash and residuals systems
 - PFAS treatment and regulatory compliance
 - Upgrade operations, maintenance, and laboratory systems

Project Objectives

- Quality provide high quality treatment facilities that will be sustainable and reliable in full compliance with federal and state regulations through close coordination between the Owner, Engineers, and CMAR
- Cost provide early cost control and early cost certainty through use of CMAR estimating systems, appropriate value engineering, and appropriate CMAR input to the preconstruction phase of the project (primarily Emerging Contaminants)
- Schedule provide early schedule control and early schedule certainty through use of CMAR scheduling and procurement systems, appropriate value engineering, and appropriate CMAR input to the Engineers during preconstruction phase of the project

Project Objectives

- Risk achieve most reasonable risk sharing between the Owner and CMAR through the development of Risk Register and continued updates based on the philosophy that any identified risk should be controlled by the party in the best position to control the risk
- Safety achieve effective safety program using best practices of the CMAR that exceed best industry practices
- Minority and Women Business Enterprise ensure Minority and Women Business Enterprise firms are afforded maximum practical opportunity to participate in the performance of the contract

Overall Project Constraints

- Mitchell WTP operates 24-hours per day
- Minimum of 12 MGD capacity must be maintained between October 1 and June 1 of each year (one half of conventional treatment trains)
- Chemical deliveries maintained throughout construction

Residuals Project

Residuals Project – Major Project Components

- Conventional Treatment Work
- Residuals Improvements
- Drain Improvements
- Clearwell Improvements

Conventional Treatment Work

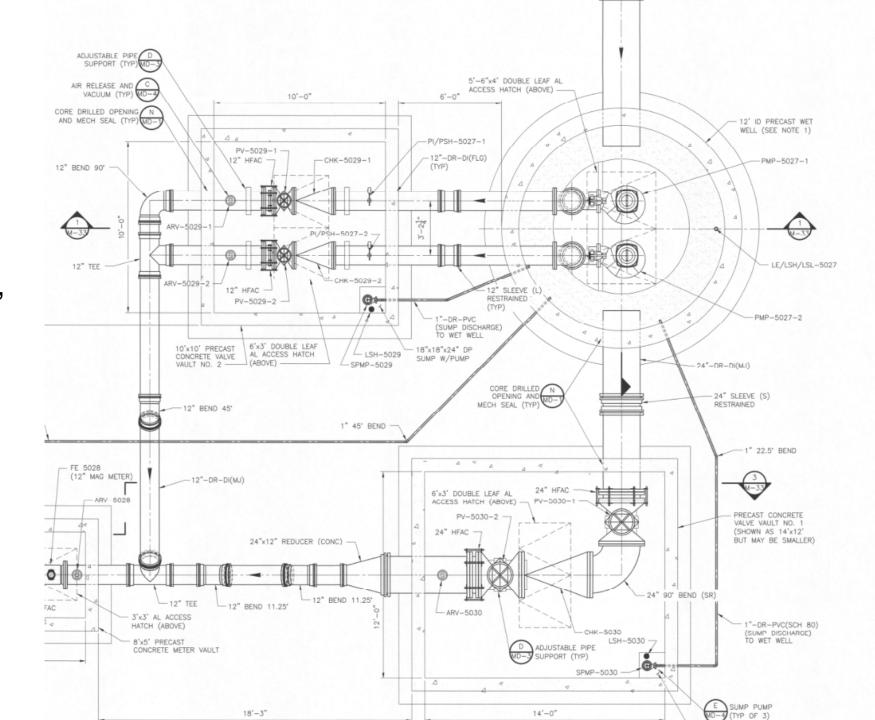
- Replacement of rapid mixers with static mixers
- Reconfiguration of flocculation and sedimentation basins (raising the walls)
 - "Winter" Shutdowns from October 1 through June 1
- Installation of settling plates and sludge removal equipment in sedimentation basins
- Replacement of filter media and filter inspection
 - Filter media replacement and underdrain inspection can be performed at any part of the year
 - One pair of filters may be taken out of service at a time

Residuals Improvements

- Modifications of Existing Equalization Basin
- Residuals Treatment Facilities
 - Plate Settlers
 - Recycle Pump Station
- Backwash Transfer Pump Station
 - Replacing Pumps
 - Piping and Valve Replacement

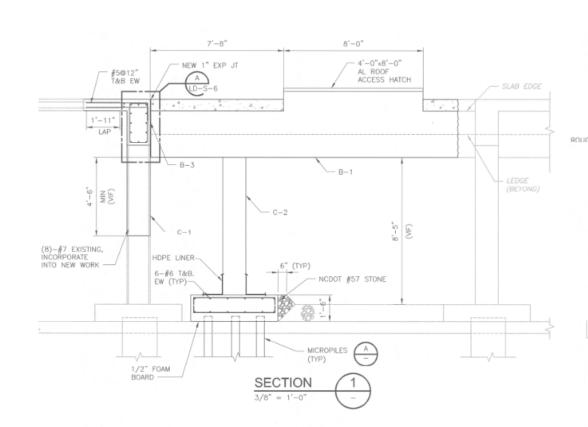
Drain Improvements – Pump Station

- Replaces gravity line
- Connection to new 54" gravity line (different contract)
- Jack and Bore under Benjamin Parkway



Clearwell Improvements – Daniels Clearwell

- Structural Repairs
- Roof repairs
- Can be done at any point in the year
 - Schedule Shut Down with the City in writing 30 days prior





Emerging Contaminants Project

Emerging Contaminants Project – Major Project Components



Pump Station and GAC Treatment

Pump Station

- New pump station consisting of canned vertical turbine pumps
- Transfer pumps to send filtered water to GAC system
- Backwash pumps to provide flow to GAC system

GAC system

- Deep gravity contactors
- Slurry water pump station
- Backwash equalization basin
- Requires connection into Residuals project

Operations / Maintenance Facility and Rehabilitated Lab / Control Room

- New Operations and Maintenance Facility
 - Multi-story with new offices and conference spaces
 - Maintenance facility to include storage and work areas
- Rehabilitated Lab / Control Room
 - Repurpose existing lab / control room, lobby, and breakroom
 - Requires maintenance of plant activities during construction

Site Work and Chemical Facilities

- Extension of brick fencing
- Relocation of OH electrical line (Duke scope)
- Stormwater improvements
- Site access roads
- Filter blower replacement
- Relocation of chemical facilities
- SCADA improvements



Minority and Women Business Enterprise Program Overview

- The city conducted a Disparity Study to determine whether it has a legal basis to implement a minority and women business enterprise program.
- The Disparity Study found that the City has a compelling interest or a basis for an M/WBE Program
- The City's program is a remedial program narrowly tailored to address its significant underutilization.
- The City uses Program Elements to encourage "greater M/WBE prime and subcontract participation" on City projects.
- The Program Element or tool used to maximize participation in PH I is "Evaluation Preference."
- The Program Element or tool used to maximize participation in PH II is "Contract- Specific Subcontracting Goals."

M/WBE Participation

- Evaluation Preference will be used in the selection of the CMAR.
 - Evaluation Preference is a Program Element that may be applied to Construction, Professional Services, Goods and Other Services contracts that are to be awarded on a basis that includes factors other than lowest price (i.e., Best Value Contracting), and wherein responses that are submitted to the City by M/WBE firms may be awarded additional Points in the evaluation process in the scoring and ranking of their proposals against those submitted by other prime Respondents or Bidder / Participants.
- Evaluation Preference Program Element M/WBE Requirements
 - Solicitation Requirements
 - Team Arrangements
- Mentor Protégé <u>Participation is voluntary and will not count towards</u> the percentage of M/WBE participation

M/WBE RFQ Scoring

- Ten (10) Points available for M/WBE participation
- Points will be awarded on a sliding scale based upon the level of MBE and WBE participation on the team performing a Commercially Useful Function.
 - MBE up to 5 points, respondent with the highest level of participation receives the maximum 5 points.
 - WBE up to 5 points, respondent with the highest level of participation receives the maximum 5 points.

Proposer	MBE Participation	MBE Score	WBE Participation	WBE Score	Total M/WBE Score
Α	5%	3	5%	5	8
В	3%	1	0%	0	1
С	10%	5	3%	3	8

Potential M/WBE Opportunities – Phase 1

- Any Phase 1 subcontractor is ineligible to bid on work packages in Phase 2
- Potential opportunities include:
 - Constructability and Value Engineering Reviews
 - General
 - Site Civil
 - Flectrical
 - Concrete
 - SCADA
 - Mechanical HVAC/Plumbing

- Estimating
 - Site Civil
 - Electrical
 - Mechanical HVAC/Plumbing
- Minority and Women Business Enterprise / Public Outreach
 - Bid Package Development
 - MWBE/Subcontractor Outreach

M/WBE RFQ Requirements and Definitions

- M/WBE Eligibility Requirements:
 - Be certified as MBE or WBE with either the HUB Office or NCDOT
 - Satisfy the City's eligibility requirements
 - Be located within Greensboro's Relevant Market
 - Meet the Significant Business Presence Requirement
 - AND provide a Commercially Useful Function



M/WBE RFQ Requirements and Definitions

What is a MBE?

- Any legal entity, except a joint venture, that is organized to engage in for-profit transactions, which
 is certified as being at least fifty-one percent (51%) owned, managed and Controlled by one or
 more Minority Group Members, and that is ready, willing and able to sell goods or services that are
 purchased by the City of Greensboro. To qualify as an MBE, the enterprise shall meet the
 Significant Business Presence requirement as defined herein. Unless otherwise stated, the term
 "MBE" as used in this Program Plan is a minority male or female-owned business.
- African-Americans, Hispanic-Americans, Asian-Americans, Native Americans
- What is a WBE?
 - Any legal entity, except a joint venture, that is organized to engage in for-profit transactions, that is certified for purposes of this Program Plan as being at least fifty-one percent (51%) owned, managed and Controlled by one or more non-minority female Individuals that are lawfully residing in, or are citizens of, the United States or its territories, that is ready, willing, and able to sell goods or services that are purchased by the City and that meets the Significant Business Presence requirements as defined herein. Unless otherwise stated, the term "WBE" as used in this Program Plan is not inclusive of MBEs.

M/WBE RFQ Requirements and Definitions

Greensboro Relevant Market

• For purposes of the Disparity Study, the Relevant Market encompasses the geographical area where the City awards at least 75% of its dollars. The Disparity Study finding of the Relevant Market, which is also used by the City to determine eligibility for participation under various Program Elements established by this Program Plan is defined as the North Central North Carolina Counties, currently including the counties of Alamance, Caswell, Chatham, Davie, Davidson, Durham, Forsyth, Franklin, Granville, Guilford, Hoke, Lee, Montgomery, Moore, Orange, Person, Randolph, Richmond, Rockingham, Rowan, Scotland, Stokes, Surry, Vance, Wake, Warren, and Yadkin.

Significant Business Presence

• To qualify for this Program, an M/WBE firm must be headquartered or have a *significant business presence* for at least one year within the Relevant Market, defined as: an established place of business in one or more of the counties that make up the Greensboro Relevant Market, and from which at least 25% of its total full-time, part-time and contract employees are regularly based, and from which a substantial role in the M/WBE's performance of a Commercially Useful Function is conducted. A location utilized solely as a post office box, mail drop or telephone message center or any combination thereof, with no other substantial work function, shall not be construed to constitute a significant business presence.

Commercial Nondiscrimination Policy

• The Commercial non-discrimination Policy requires respondents to a City solicitation to certify that it has not discriminated in the solicitation, selection, hiring, or commercial treatment of vendors, suppliers, Subcontractors, or commercial customers.

Commercially Useful Function

- What is Commercially Useful Function
 - An M/WBE firm performs a Commercially Useful Function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, staffing, managing and supervising the work involved. To perform a Commercially Useful Function, the M/WBE firm must also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quantity and quality, ordering the material, and installing (where applicable) and paying for the material itself. To determine whether an M/WBE firm is performing a Commercially Useful Function, an evaluation must be performed of the amount of work subcontracted, normal industry practices, whether the amount the M/WBE firm is to be paid under the contract is commensurate with the work it is actually performing and the M/WBE credit claimed for its performance of the work, and other relevant factors. Specifically, an M/WBE firm does not perform a Commercially Useful Function if its role is limited to that of an extra participant in a transaction, contract or project through which funds are passed in order to obtain the appearance of meaningful and useful M/WBE participation, when in similar transactions in which M/WBE firms do not participate, there is no such role performed.
- Counting Participation (1st and 2nd tier subs)
- The % participation/commitment matters

Commercially Useful Function - Performance

- M/WBE must perform a distinct and <u>relevant scope</u> of work on the contract
- Has the M/WBE Office verified the distinct scope(s) of work?
- Is the work usually performed by all contractors—M/WBEs and non-M/WBEs?
- Is the M/WBE firm ready, willing, and able to perform the work?
- M/WBE must staff, manage, and supervise the distinct scope of work
- Is the amount to be paid to the M/WBE and credited towards the goal commensurate with the work that is actually being performed by the M/WBE?

M/WBE Proposal Submittal Requirements

Affidavit C

- Select whether the firm is MBE, WBE or Non MWBE.
 - Legal Firm Name and County
- Utilization percentage based on the Total Pre-Construction Contract Amount (GMP).
 - For 2nd tier subs, make sure the % is based on the CMAR contract dollar amount
- Round 2 decimal places
- List 1st and 2nd tier subs (note on Affidavit C if a sub is a 1st or 2nd tier sub)
- Only M/WBE firms that are certified by the NCDOA or the NCDOT and have a significant business presence within the Greensboro Relevant Market Place will be counted towards the M/WBE goal(s).

Affida	vit C – S	ubcontra	ctor Utilization Commitm	nent Cont	ract Number:	Page	of	
Name	of Prin	ne Contrac	etor:		Project Name:			
	Name of Prime Contractor: **Are you a certified M/WBE?Ye				No			
	TI	ne Bidder/Pa	rticipant must indicate all subcor	ntracts (M/V	VBE & NON-M/WBE) it in	ntends to utilize as	follows:	
MBE	WBE	NON M/WBE	Subcontractor Name & County**		Nature of Work to be Performed		% Utilization	
**Only	MWBE fin	ms that are cer	tified by the North Carolina Department	t of	Total NON-M/WBE Util Commitment	lization		
			rolina Department of Transportation a		Total MBE Utilization C	Commitment		
			esence within the Greensboro Releva wards the M/WBE goal(s).	ant	Total WBE Utilization C			
Marko	Trace wiii	be counted to	and the WEEL goal (5).		(Submit Add	litional pages, if ne	ecessary)	
The u	tion of a ndersigne dance her	contract wit ed hereby ce ewith. Signa	into a formal agreement with the hand the City of Greensboro. Bread ratifies that he or she has read the ature and title of authorized offinonresponsive.	ch of this co te terms of t	mmitment constitutes bre	each of bidder's c thorized to bind t	ontract if awarded. he Bidder in	
	SEAL		Date:Signature:State ofNotary Public	Name o	of Authorized Officer: _ Title County of My commission e	expires:		

M/WBE Contract Requirement

Affidavit D1- Letters of Intent

- Submitted after scope and fee negotiations.
- Reflects financial commitment to each subcontractor.
- Committed financials and utilization percentages are required to match Affidavit C.
- Affidavit D1 not required in the proposal.

Name of Prime Contractor:		Project Name	:
The undersigned	intends to perform work in co	nnection with th	ne above project as:
Min	ority Business Enterprise	Women I	Business Enterprise
	Individual		Corporation
	A Partnership	AJ	oint Venture
Department of Transportation Greensboro Relevant Market	•	significant busi	ness presence within the
	to provide the work (described Any chace.		
% of the dollar	r value of the subcontract will	be sub-let to (if a	applicable)
You have projected the follow projecting completion of such	wing commencement date for	uch work, and t	he undersigned is
projecting completion or such			
Description of the Wor		cement Date	Projected Completion D
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M/WBE Contract Requirement

Affidavit D3- Letters of Intent for 2nd Tier Subcontractors

- Submitted after scope and fee negotiations if you have 2nd Tier Subcontractors.
- Reflects financial commitment to each 2nd tier subcontractor.
- Committed financials and utilization percentages are required to match Affidavit C.
- Affidavit D3 not required in the proposal.

Project Name: From:						
(M/WBE Firm)			and	(Name of 1st Tier Contractor) and the City of Greensboro.		
he undersigned	M/WBE	subcontractor is	ntends to perform	work in conne	ction with the above pr	roject as:
Г	Minority Bu		siness Enterprise Women		Business Enterprise	
	Inc		ua1	A	A Corporation	
			tnership A Joint Venture		Joint Venture	
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Potential M/WBE Opportunities – Phase 2

- Potential types of work include:
 - Fencing
 - Landscaping
 - Seeding and Mulching
 - Site Grading / Earthwork
 - Vertical Concrete
 - Horizontal Concrete
 - Masonry
 - Site Demolition
 - Process Demolition
 - Process Mechanical Piping
 - Process Mechanical Equipment Furnish & Install
 - Precast Building

- Doors
- Chemical System Complete
- HVAC
- Utilities
- Traffic Control
- Erosion Control
- Shoring
- Asphalt
- Stone
- Storm Drainage Piping
- Jack and Bore
- Confirmed Space Site Work
- Piles
- Concrete Repairs / Restoration (vertical,

horizontally elevated)

- Electrical
- Plumbing
- Instrumentation and Controls
- Carpentry
- Casework
- Tiling
- Flooring
- Fire Sprinkler Systems
- Painting
- General Conditions trailers, port-a-johns, office supplies, etc.

Phase 2 Requirements and Processes

- Subcontractor Utilization Plan must be submitted prior to solicitation for construction work.
- The City will set M/WBE goals for Phase 2 with the selected CMAR.
- Pre-qualification Plan and Process per the City's Pre-qualification Policy
- Meeting Goals or Good Faith Efforts (applies to CMAR and 1st tier subs)
- Bonding (to be discussed with the selected CMAR)

Monitoring M/WBE Performance and Payment

Diversity Management System (DMS) – B2G System

- Electronic Compliance and Diversity
 Management System that monitors City
 contracts with subcontracting
 participation.
- Primes with Subcontractors are required to report and confirm payments monthly.
- Provide M/WBE Office contact information of firm representative monitoring the system.



Additional Items

- Local Preference
 - Respondent shall state if the firm has a local presence. The Local Area is defined as the corporate limits (i.e., legal geographic boundaries) of the municipalities which comprise the Guilford County Economic Development Alliance (Greensboro, NC; High Point, NC; and Guilford County, NC) ("Local Area"). A proposer has a Significant Business Presence in the Local Area, if it is headquartered in the Local Area for at least one year or it has at least 25% of its total full-time, part-time and contract employees regularly based in the Local Area for at least one year or generates at least \$500,000 in gross sales (dollars received) in the Local Area within the twelve months preceding the City's Request for Qualifications for that specific contract. Notwithstanding any of the above, a location utilized solely as a post office box, mail drop or telephone message center or any combination thereof, with no other substantial work function, shall not be construed to constitute a Significant Business Presence.
- Estimated Budget for Project is around \$170 million
- Information regarding submittal of RFQ is included in Sections 4, 5 and 6
- All questions for this RFQ shall be submitted in writing to Monica Jarrett (City) and copy Kip Kalisiak (HDR). Non-M/WBE related questions are due by 12 PM on Tuesday, October 15
- Please add your information to the sign-in sheet

Questions and Comments

Date	Activity
September 17, 2024	Issued the Request for Qualifications
October 2, 2024	Mandatory Project Information Meeting (pre-proposal meeting)
October 15, 2024, by 12 pm	Last Date to Submit Questions Regarding the RFQ
October 23, 2024, by 12 pm	SOQ Due to Monica Jarrett at Water Resources
November 14, 2024	Optional Interviews
November 14, 2024	SOQ evaluation and selection