

TOTAL BUDGET— EXPENDITURES

The FY 12-13 Net Recommended Budget (all funds) is \$1.78 million, or 0.4%, higher than the revised FY 11-12 budget. Budget changes in various funds and departments, particularly the service reductions and FTE deletions recommended to balance the budget, are described in greater detail throughout this document.

Briefly reviewing the major result areas, the Infrastructure Result Area, the largest service area at \$239.5 million, shows an increase of \$4.7 million. The Water Resources Fund budget increases 5.8%, or about \$5.3 million, including \$465,000 to outfit a new Water Resources sewer system maintenance crew. Water Resources debt service expenses are budgeted to increase from \$20.8 million to \$21.5 million. The Solid Waste Management Fund is reduced from \$19.9 million to \$17.3 million due to the advancement of one year's worth of debt payments on outstanding 1997 landfill Special Obligation Debt. This prepayment moved debt costs of \$1.5 million that would have been budgeted

in FY 12-13 and added them to debt payments already budgeted for FY 11-12.

The Public Safety Result Area is decreasing by \$3.5 million due to a one time fund balance draw down of \$5.3 million by the Technical Services Fund in the current year to begin the replacement of the City's radio system. Absent this one time change, this service area would be growing by \$1.8 million, or about 1.6%.

The Culture, Recreation and Community Character Result Area shows a \$402,000, or 1.2%, decrease. This result area includes about \$200,000 for the opening of Hilltop Recreation Center in the spring, 2013, but also includes service reductions totaling \$608,000.

The Projected FY 13-14 Budget is 4.6% higher than the FY 12-13 Recommended Budget. The projected budget includes operations funding for Reedy Fork Fire Station and Hilltop Recreation Center, and plans for the opening of the Northeast Branch Library.

Total Net Expenditures by Expenditure Category

Category	2010-11 Actual	2011-12 Budget	2012-13 Recommended	2013-14 Projected
Personnel Costs	192,948,599	195,787,669	198,653,741	207,716,370
Maintenance & Operations	156,012,484	184,805,161	184,134,586	191,471,107
Debt Service	78,058,505	57,589,874	50,544,914	53,686,709
Capital Outlay	9,091,226	9,992,285	16,619,279	17,527,294
Total Expenditures	436,110,814	448,174,989	449,952,520	470,401,480

Budgeted personnel costs are 1.5% higher than the current year budget, including a net increase of about twenty-seven (27) full-time equivalent (FTE) positions within the total operating budget. The majority, fifteen (15), of these positions are firefighter positions for the opening of Reedy Fork Fire Station. About 4.5 FTE positions are added for Hilltop Road Recreation Center. Two (2) positions are added as part of a new sewer maintenance crew in Water Resources. As part of the organization's overall budget balancing strategy, approximately 9.5 FTE positions have been recommended for elimination. These position reductions are discussed in detail in the appropriate departmental budget pages throughout the document.

Maintenance and operations (m/o) costs, which include transfers from operating funds to capital projects or capital reserve funds, show about a \$670,500, or 0.4%, decrease compared to the FY 11-12 Budget. The current year budget includes a one time \$5.3 million transfer from the Technical Services Fund to its Capital Reserve Fund.

Controlling for this transfer, m/o budgeted expenses increase \$4.6 million, or about 2.6%. Rising fuel costs are a concern for several funds; total fuel budgets are increasing from \$7.2 million to \$8.7 million.

Overall budgeted debt service expenses are decreasing from \$57.6 million to \$50.5 million. Payments from the Debt Service Fund to retire general obligation and related debt decrease from \$25.5 million to \$22 million. The reduction is achieved due to the retirement of debt during FY 11-12 that was issued in 1994 and 1996. Debt service expenses budgeted for Solid Waste Management are reduced from \$3.8 million to \$800,000 thanks to a \$1.5 million prepayment of landfill debt in FY 11-12 that would have otherwise been paid in FY 12-13.

Budgeted capital outlay expenses are increasing by \$6.6 million, with virtually all of the increase tied to rolling stock replacement managed by Equipment Services.



Total Budget-Expenditures

Result Areas

	2010-11 Actual	2011-12 Budget	2012-13 Recommended	2013-14 Projected
Culture, Recreation and Community Character				
Cemeteries Fund	814,485	820,555	801,342	827,541
Hotel/Motel Occupancy Tax Fund	3,230,253	3,420,090	3,250,200	3,363,100
Human Relations	502,754	474,830	515,620	536,677
Library System	8,293,690	8,367,807	8,356,582	8,878,766
Non-Dept. Culture, Rec & Comm Character	1,769,478	1,839,336	1,845,592	1,871,791
Parks and Recreation	18,431,057	18,524,947	18,718,905	19,364,442
Public Affairs	1,734,146	1,808,862	1,810,417	1,871,567
Subtotal	34,775,863	35,256,427	35,298,658	36,713,884
Less Transfers and Internal Charges	1,886,766	1,903,861	2,348,342	2,374,541
Total Culture and Recreation	32,889,097	33,352,566	32,950,316	34,339,343
General Government				
Budget and Evaluation	633,288	645,681	654,934	687,154
City Manager	1,479,619	1,334,702	1,333,335	1,377,533
Economic Development and Business Support	824,179	1,013,546	1,207,736	1,148,918
Equipment Services Fund	17,191,694	18,128,178	21,410,413	20,806,008
Financial and Administrative Services	3,912,972	4,021,379	3,948,520	4,079,633
Graphic Services Fund	1,110,575	1,095,674	1,062,578	1,096,621
Human Resources	3,040,400	2,826,616	3,006,262	3,120,442
Information Technology	6,645,656	6,016,218	6,559,709	6,672,092
Insurance Funds	39,459,207	40,367,218	44,599,520	46,065,387
Internal Audit	376,798	357,727	366,576	380,742
Legal	1,054,562	1,035,340	896,714	936,191
Legislative	529,884	921,191	913,101	923,565
M/WBE	314,201	135,008	0	0
Network Svcs/Telecommunications Fund	8,140,753	10,925,253	11,450,384	11,398,000
Non-Dept. General Government	1,877,085	2,925,300	2,936,568	3,534,038
Non-Dept. Economic and Commun. Dev.	552,546	530,693	630,689	630,689
Subtotal	87,143,419	92,279,724	100,977,039	102,857,013
Less Transfers and Internal Charges	63,822,880	62,159,382	65,377,848	67,020,677
Total General Government	23,320,539	30,120,342	35,599,191	35,836,336

Total Budget-Expenditures

Result Areas

	2010-11 Actual	2011-12 Budget	2012-13 Recommended	2013-14 Projected
Infrastructure				
Engineering & Inspections	17,864,423	17,483,985	18,024,734	18,542,935
Environmental Services	907,985	798,884	0	0
Field Operations	34,200,935	35,093,542	36,388,874	37,126,861
Greensboro Transit Authority	20,730,686	21,257,732	22,892,148	23,513,338
Non-Departmental Infrastructure	5,791,362	5,903,593	5,532,156	5,560,178
Nussbaum Housing Partnership	1,770,039	2,454,991	1,948,951	1,999,370
Municipal Service District Fund	932,784	885,000	898,000	898,000
Parking Fund	2,001,514	2,763,751	2,577,622	2,487,775
Planning and Community Development	1,514,043	2,855,093	2,832,718	2,928,617
Solid Waste Management System Fund	16,388,302	19,893,410	17,274,337	17,354,227
State Highway Gas Tax Allocation Fund	6,717,127	6,730,000	7,110,000	7,110,000
Street and Sidewalk Fund	796,221	837,226	802,226	190,000
Stormwater Management Fund	8,589,146	9,188,650	9,920,187	9,905,044
Transportation	8,932,813	9,175,948	9,264,089	9,427,735
War Memorial Coliseum Complex Fund	20,159,872	25,540,934	24,347,659	24,347,659
Water Resources Fund	91,079,137	91,005,101	96,316,308	106,381,641
Subtotal	238,376,389	251,867,840	256,130,009	267,773,380
Less Transfers and Internal Charges	17,680,401	17,072,789	16,610,654	16,613,676
Total Infrastructure	220,695,988	234,795,051	239,519,355	251,159,704
Public Safety				
Fire	40,727,361	40,497,457	41,411,105	43,108,131
Police	63,868,292	63,745,240	64,660,726	66,615,484
Emergency Telephone System Fund	1,744,700	2,440,330	2,750,000	1,925,000
Metro Communications	5,955,249	6,743,407	7,168,159	7,237,003
Technical Services Fund	3,552,691	9,250,860	3,272,991	3,136,950
Non-Departmental Public Safety	5,427,449	4,488,841	4,828,229	4,907,170
Subtotal	121,275,742	127,166,135	124,091,210	126,929,738
Less Transfers and Internal Charges	4,251,560	4,036,284	4,430,602	4,346,643
Total Public Safety	117,024,182	123,129,851	119,660,608	122,583,095
Debt Service				
Capital Equipment Leases	6,880,724	5,473,567	4,189,426	3,967,103
Debt Service Fund	41,491,476	25,796,948	22,124,402	24,998,211
Debt Service Transfer	16,691,700	17,068,470	17,341,880	17,515,250
Subtotal	65,063,900	48,338,985	43,655,708	46,480,564
Less Transfers and Internal Charges	22,882,892	21,561,806	21,432,658	19,997,562
Total Debt Service	42,181,008	26,777,179	22,223,050	26,483,002
Budget Subtotal	546,635,313	554,909,111	560,152,624	580,754,579
Less Transfers and Charges	110,524,499	106,734,122	110,200,104	110,353,099
TOTAL NET BUDGET	436,110,814	448,174,989	449,952,520	470,401,480



***Expenditures By Result Area
(Recommended FY 12-13 Budget)***

